

Below are the PHA annual reports and accounts for each financial year starting from 2009, along with financial statements, budgets and variance reports, and pay and grading structures.

[Annual report and accounts](#)

Annual report and accounts

- [PHA Annual report and accounts for year ended 31 March 2024](#)
- [PHA Annual report and accounts for year ended 31 March 2023](#)
- [PHA Annual report and accounts for year ended 31 March 2022](#)
- [PHA Annual report and accounts for year ended 31 March 2021](#)
- [PHA Annual report and accounts for year ended 31 March 2020](#)
- [PHA Annual report and accounts for year ended 31 March 2019](#)
- [PHA Annual report and accounts for year ended 31 March 2018](#)
- [PHA Annual report and accounts for year ended 31 March 2017](#)
- [PHA Annual report and accounts for year ended 31 March 2016](#)
- [PHA Annual report and accounts for year ended 31 March 2015](#)
- [PHA Annual report and accounts for year ended 31 March 2014](#)
- [PHA Annual report and accounts for year ended 31 March 2013](#)
- [PHA Annual report and summary accounts for year ended 31 March 2012](#)
- [PHA Annual accounts for year ended 31 March 2012](#)
- [PHA Annual accounts for year ended 31 March 2011](#)
- [PHA Annual report 2010-2011](#)
- [Annual report 2009-2010](#)

[Financial statements, budgets and variance reports](#)

Financial statements, budgets and variance reports

- [PHA Annual report and accounts for year ended 31 March 2024](#)
- [PHA Annual report and accounts for year ended 31 March 2023](#)

- [PHA Annual report and accounts for year ended 31 March 2022](#)
- [PHA Annual report and accounts for year ended 31 March 2021](#)
- [PHA Annual report and accounts for year ended 31 March 2020](#)
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- [PHA Annual accounts for year ended 31 March 2012](#)
- [PHA Annual accounts for year ended 31 March 2011](#)
- [PHA Annual report 2010-2011](#)
- [Annual report 2009-2010](#)

Pay and grading structures

Pay and grading structures

- [Pay bands in HSC](#)

[Print](#)