

Public Health Agency Corporate Plan 2025-2030

Public Consultation Report

Introduction

The Public Health Agency (PHA) undertook a public consultation on the draft PHA Corporate Plan 2025-2030 between November 2024 and February 2025. This document provides a report on the consultation.

The Corporate Plan is by its nature a high level document, setting out the role, direction, strategic themes and priorities for the PHA from 2025-2030 and states our commitment to working collaboratively with others. The content of the Plan was informed by internal and external engagement with our partners, the public and key stakeholders during the course of its development.

The Plan considers key factors including responsibility for implementing a number of strategies across significant areas of work as well as challenges facing our health and social care system, which are detailed within the Context section of the Corporate Plan. A number of key policy drivers including the draft Programme for Government (PFG) 2024-2027; Making Life Better, the public health framework; and Health and Wellbeing 2026: Delivering Together were considered when laying the key foundations for our work, as well as the current economic climate and constrained financial environment for Health & Social Care. A full list of all policies considered can be found in the References section of the Corporate Plan.

The Corporate Plan will be supported by an Implementation Plan as well as our Annual Business Plan, which will enable us to incorporate new priorities and respond to new challenges that may arise over the five year period.

As well as summarising communications with stakeholders, this report summarises responses and feedback received from external stakeholders during the consultation period and outlines the amendments made to the draft Corporate Plan as a result.



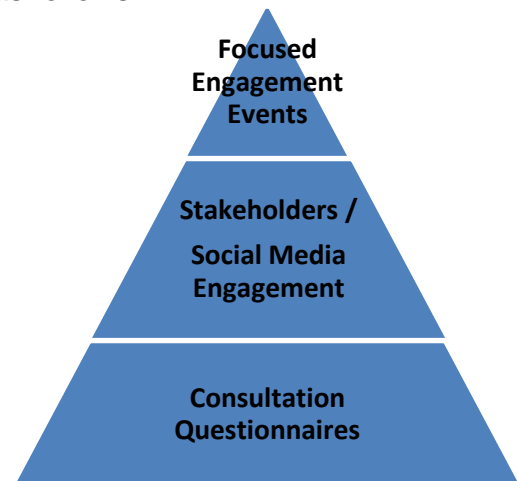
Consultation Methodology

The draft PHA Corporate Plan 2025-2030 was issued for consultation for a 12 week period and was launched on Thursday 28 November 2024, closing on Friday 28 February 2025.

In order to reach as many people and maximise the number of responses a number of different engagement approaches were used, as follows:

1. Consultation questionnaires
2. Stakeholders and social media engagement
3. Focused engagement events

The following sections describe each of the methods and how they were responded to.



Consultation Questionnaires, Documentation and Communications

Consultation questionnaires were the main mechanism used to consult on the draft PHA Corporate Plan 2025-2030. A questionnaire was created for external stakeholders to respond via Citizen Space, the recommended online consultation and survey tool available via the NI Direct website.

External stakeholders were invited to participate in the consultation with a letter from the PHA Chief Executive and draft documentation issued via email by the Head of PHA Chief Executive's Office and Strategic Engagement. Correspondence was issued to over 600 stakeholders following a comprehensive stakeholder mapping exercise undertaken from July 2024. Questionnaires were also made available in Word format with responses being able to be submitted via post or by email to phacorporateplan@hscni.net.

All documentation was published on the PHA Website with hyperlinks and QR codes provided for ease of access to the consultation questionnaire. Documentation issued is summarised below:

- Letter from PHA Chief Executive
- PHA Draft Corporate Plan 2025-2030



- PHA Draft Corporate Plan 2025-2030 easy read version
- PHA Draft Corporate Plan 2025-2030 large print accessible Word format version
- PHA Draft Corporate Plan 2025-2030 Initial Equality Screening Draft
- PHA Draft Corporate Plan 2025-2030 Initial Rural Screening Draft
- PHA Draft Corporate Plan 2025-2030 Public Consultation questionnaire online link (Citizen Space)
- PHA Draft Corporate Plan 2025-2030 Public Consultation questionnaire Word format

The PHA was committed to providing various options for communication and engagement with external stakeholders as well as alternative methods for responding to the consultation, summarised as follows:

1. Draft Corporate Plan for consultation including draft easy-read and large print accessible versions.
2. Consultation questionnaire available for completion online via Citizen Space, or Word format for return by post or the phacorporateplan@hscni.net email.
3. Communication updates, hyperlinks and QR codes issued to external stakeholders by the Head of PHA Chief Executive's Office and Strategic Engagement with updated information available via the PHA Website.
4. The phacorporateplan@hscni.net email for any queries to be responded to at any time.
5. Social media conversations including videos by the Chief Executive, Directors and various nominated staff during the consultation period, which continued until the end of the consultation period. Please refer to further details in Appendix A and Appendix B.
6. Smaller group meetings held by request.

Engagement Events

External stakeholder engagement consultation events were held during January 2025 and February 2025. Two in-person consultation events were held in Magherafelt and Lisburn to consider geographical spread to give external stakeholders the opportunity to discuss the draft Corporate Plan content. A third online event was also held to accommodate any organisations who were unable to attend in person.

Stephen Wilson, Head of PHA Chief Executive's Office and Strategic Engagement and Julie Mawhinney, Senior Operations Manager facilitated the events. As well as close engagement with the Communications/Publications teams and PPI team, PHA Directors had the opportunity to provide details of nominees from any of their teams to facilitate and contribute to discussions.



The events took place as follows:

1. 2.00pm to 4.00pm on Monday 13 January 2025 - in Involve NI (C&V Sector), Involve House Magherafelt, 16-18 Queen Street, Magherafelt, BT45 6AB.
2. 10.30am to 12.30pm on Tuesday 21 January 2025 - in Lagan Valley Island (Castlereagh & Lisburn Council), The Island, Lisburn, BT27 4RL.
3. 12.30pm to 2.00pm on Thursday 06 February 2025 - online session held via MS Teams, which accommodated a wider audience over the lunchtime period to give additional opportunity for external stakeholders to join.

The focus of these events was to provide informal working sessions, considering the Plan as a whole and providing an opportunity for conversation around the strategic themes and priorities over the next five years.

Feedback from all of these events was collated along with all responses received via the online consultation questionnaires and summarised within this document below.

The project team also offered smaller individual meetings to stakeholders. One organisation took up the offer and this also led to collaboration for the development of the draft accessible version of the Corporate Plan 2025-2030.

Social Media

Social media was used to promote the consultation and also as an alternative method for response and engagement. The consultation was promoted on Facebook, Instagram, X and LinkedIn with a full External Engagement and Communications Plan prepared to execute all content and communications seamlessly.

Due to the consultation falling over the Christmas period, a focused social media campaign was agreed for January and February 2025, following a consultation launch video from the PHA Chief Executive as well as some promotional content in December 2024. Social media posts focused on the strategic themes and priorities of the Corporate Plan with further details provided via video content from Directors and various nominated staff (Appendix A).



Week Commencing	Examples/Strategic Theme
07 January 2025	Starting Well - laying the foundations for a healthy life from pre-birth, infancy, early years, childhood to adolescent years
13 January 2025	Ageing Well - supporting people to age healthily throughout their lives
06 February 2025	<p>Living well – ensuring that people have the opportunity to live and work in a healthy way.</p> <p>Promotional video with Dr Hannah McCourt discussing how the Corporate Plan aims to create supportive environments and opportunities for good health.</p>
14 February 2025	Protecting Health - protecting the population from serious health threats, such as infectious disease outbreaks or major incidents



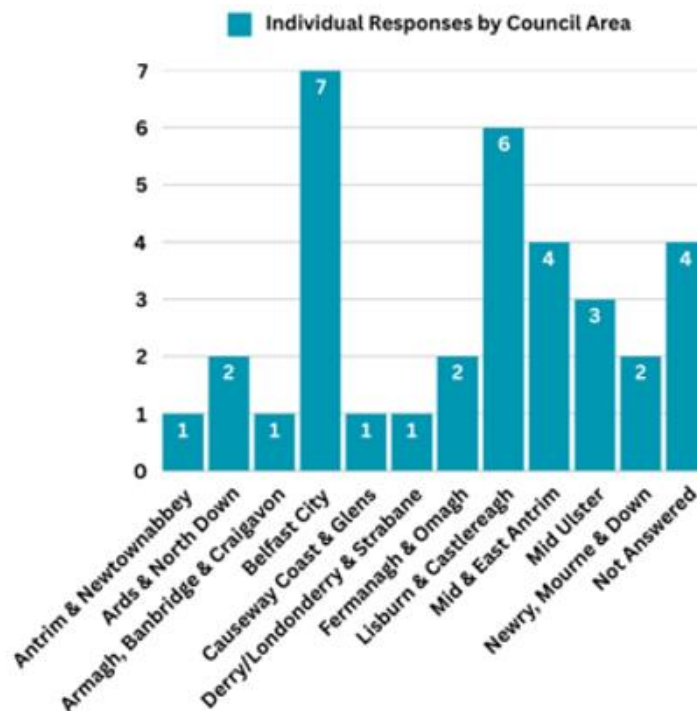
Summary of Engagement and Participation

Consultation Questionnaire Responses

PHA received a total of 85 external written responses to the Draft Corporate Plan 2025-2030 Consultation.

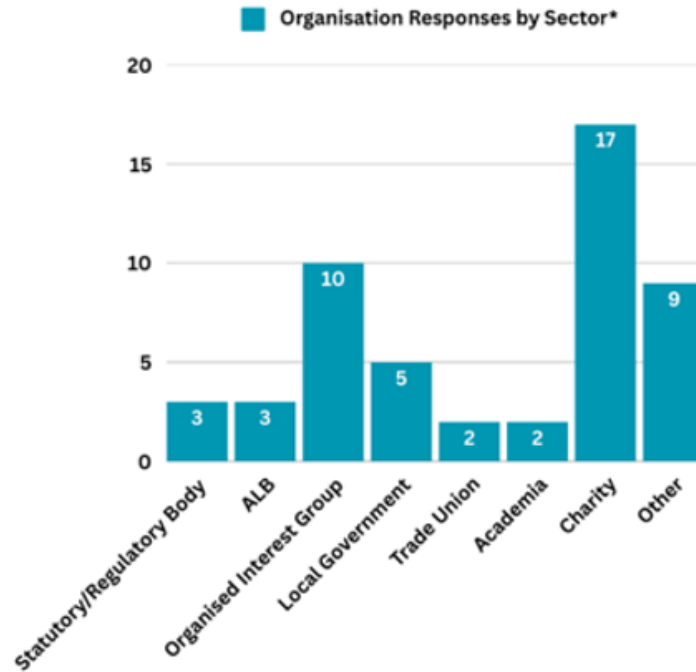


Overall Number of External Written Responses



External: Individual Responses by Council Area

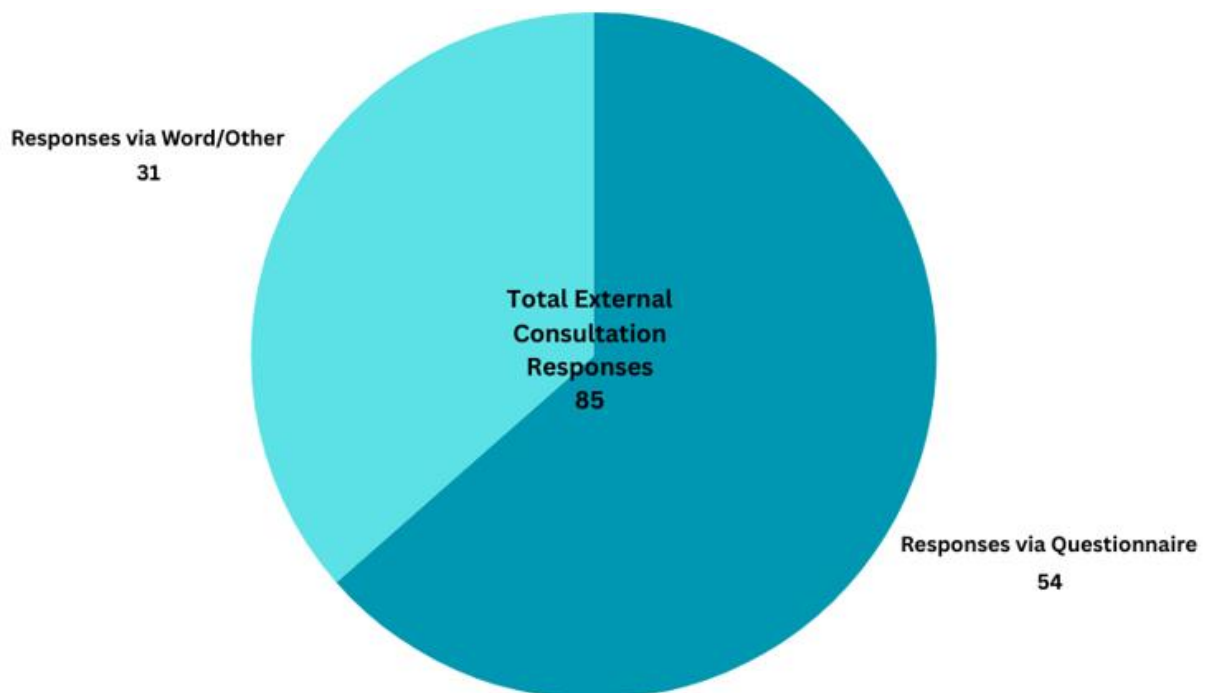




**no response from Business Operators, Church or Faith Groups, Government Depts, Media or Political Party sectors*

External: Organisation Responses by Sector

Of the 85 external stakeholder responses, with 51 from organisations and 34 from individuals - 54 used the questionnaire via Citizen Space and 31 used the Word format questionnaire or their own format/report, again submitting via the corporate plan email address. A list of the organisations who responded is attached within Appendix C and a copy of the questions is included at Appendix D.



External Responses

Not all respondents who used the questionnaire answered all of the questions, and this is also true of those responses that opted not to use the questionnaire at all. This needs to be considered when taking account of any quantitative analysis. Some responses were from organisations covering a wide range of interests, others were from organisations with a particular or single interest. All responses were valuable and considered when reviewing the draft Corporate Plan following consultation.

Indications of Agreement

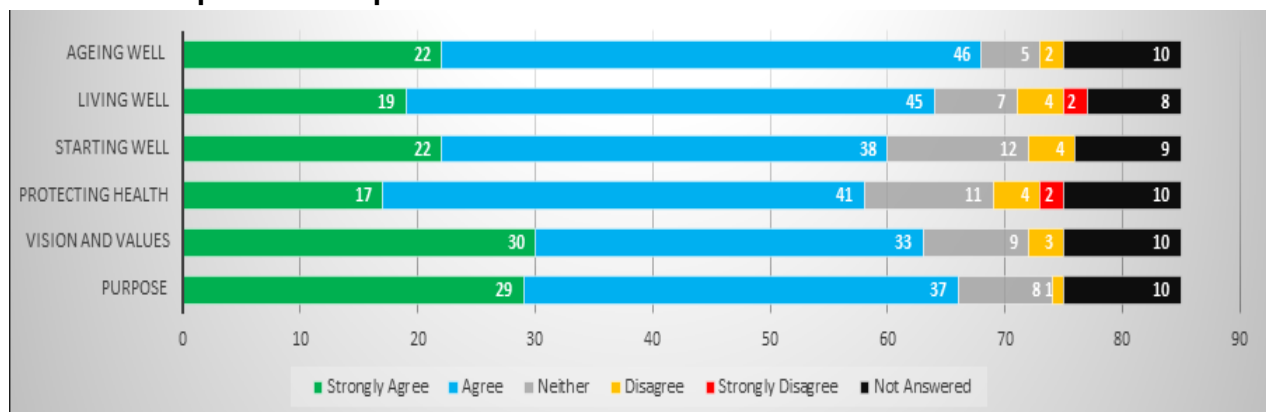
Not everyone indicated their level of agreement within their response with details for external responses set out follows:

External: Percentage Responses Data*

Outcome	Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Not Answered	Total Responses
Purpose	29	37	8	1	0	10	85
	34%	44%	9%	1%	0%	12%	
Vision & Values	30	33	9	3	0	10	85
	35%	39%	11%	4%	0%	12%	
Protecting Health	17	41	11	4	2	10	85
	20%	48%	13%	5%	2%	12%	
Starting Well	22	38	12	4	0	9	85
	26%	45%	14%	5%	0%	11%	
Living Well	19	45	7	4	2	8	85
	22%	53%	8%	5%	2%	9%	
Ageing Well	22	46	5	2	0	10	85
	26%	54%	6%	2%	0%	12%	

*% rounded to whole number

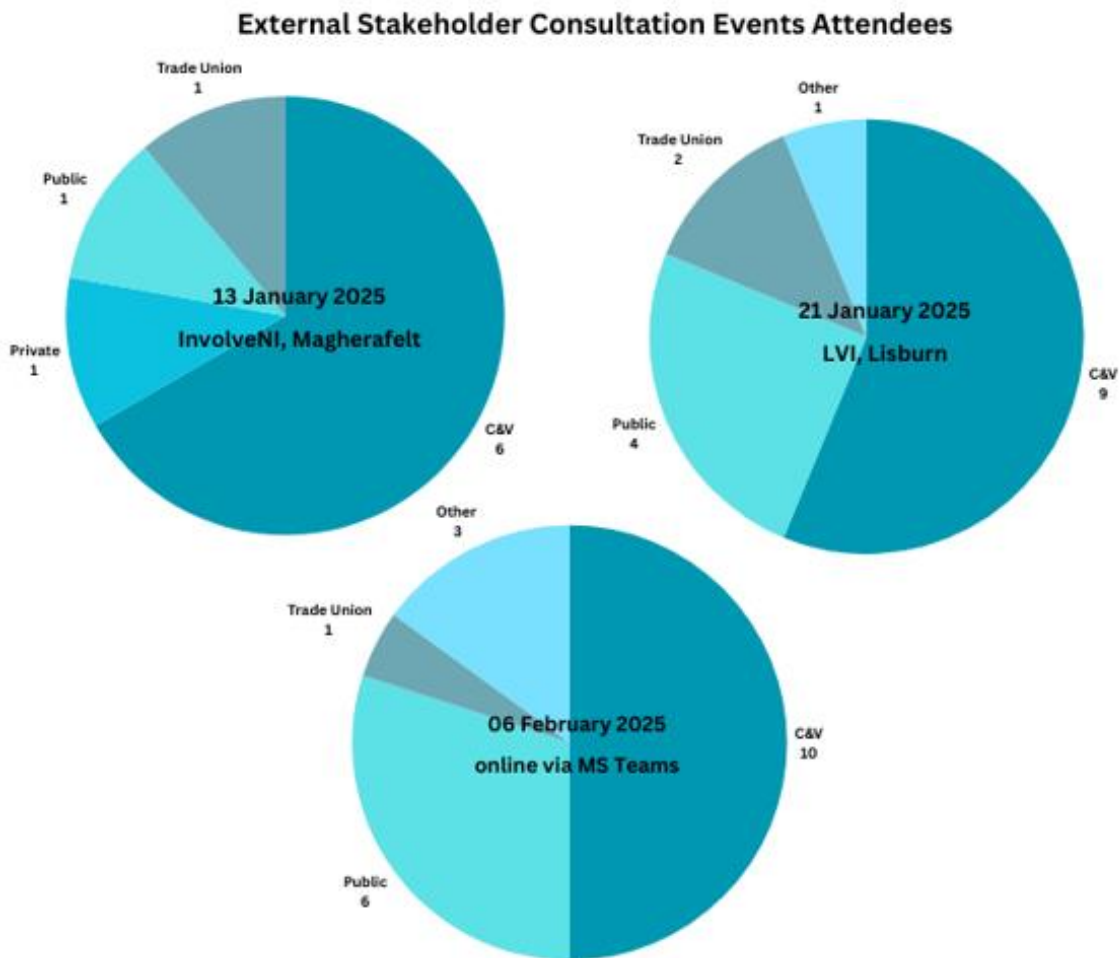
External: Responses Comparison Data



External Stakeholder Consultation Events

Over the 3 external stakeholder consultation events there was representation from 45 organisations, with 52 people in attendance.

With 9 organisations in attendance at the event in Magherafelt on 13 January 2025, 16 in Lisburn on 21 January 2025 and 20 joining the online session on 06 February 2025, there was participation from a wide range of areas.



The events were very well received, with a number of attendees commenting positively on the format and that this had enabled them to actively participate. The events programme is attached at Appendix E and a list of organisations who attended included at Appendix F.

The information gathered during these events was collated with the written responses for analysis and consideration in agreeing the PHA Corporate Plan 2025-2030.



Social Media and PHA Website Performance

The total number of social media posts throughout the campaign period was 25, with 138,190 unique users seeing the posts at least once. There were over 14,000 views of video posts with 2,009 link clicks throughout the campaign period – a key call to action for the campaign.

Social Media & Website ENGAGEMENT



Overall Engagement

Social media posts: 25
Post views: 138,190
Video post views: 14000+
Link Clicks: 2,009

Full details of social media performance and PHA website performance, including top performing posts, can be found in Appendix B.

A summary and examples of social media posts are also provided in Appendix A: Draft PHA Corporate Plan 2025-2030: External Stakeholder Consultation - Summary/Examples of Social Media Communications.



Overall Feedback from Responses

The overall feedback from responses was overwhelmingly positive with high levels of agreement indicated overall and for each section of the draft Plan, as confirmed by the level of agreement scores summarised above.

For those who indicated agreement within their responses the majority strongly agreed or agreed overall with the purpose, vision and values as well as the strategic themes and the ambitions, priorities and focus set for each within the draft Corporate Plan. As well as suggesting constructive changes and amendments, a wide range of additional information was also shared by some respondents.

All feedback and suggested changes were taken onboard for consideration and implemented into the Corporate Plan where relevant and possible. While some of the information and suggestions provided are too detailed for the Corporate Plan, it will be used to finalise the Implementation Plan and made available to staff to inform individual plans and projects.

Overall

Many respondents found the document impressive and well-structured with some suggesting minor improvements for clarity and additional detail on certain topics. Most of the suggested changes were focused on wording amendments, clarification, some structural changes, an increased focus on health inequalities and partnership working and there were some suggestions focused on specific services and treatments.

A number of structural changes were suggested including removing screening priorities from the Protecting Health section and removing the life course approach. These changes were considered but it was decided that the life course approach would remain in line with the approach in other strategic documents and recommendations from the restructuring programme in the organisation. The screening priorities will also remain within the Protecting Health section, noting that this section is about protecting health and not focused only on the specific health protection function of the organisation.

There were a number of suggestions proposing the specific inclusion of various groups/communities of people including those with caring responsibilities, learning disabilities and autism. While we have made these amendments where this has been appropriate, it would not be feasible to name every different client group that the Corporate Plan relates to. Therefore, rather than name a few and risk excluding others, we have also noted at the beginning of the document that the Plan is for all



people inclusive of age, gender, ability, disability, ethnicity, sexual orientation, caring responsibility and location.

Wording throughout the document has been revised where appropriate to ensure that the importance of, and PHA commitment to, partnership working and reducing health inequalities is clear. Health inequalities has also been further emphasised with more statistics added within the health profile detailing the differences faced across Northern Ireland and additional mention within the 'Our Focus' section.

A number of respondents suggested increased or enhanced access to services or treatments. While these are outside the scope of the organisation's statutory responsibility, these responses have been provided to senior staff across the organisation with a role in supporting commissioning of services through the provision of professional and public health advice to ensure the information is shared with relevant departments.

Where responses related to specific actions, these have been shared with the PHA Senior Team for consideration within the draft Implementation Plan that accompanies the Corporate Plan 2025-2030.

Purpose, Vision and Values

This section had one of the highest agreement levels with minimal disagreement, reflecting strong alignment with respondents expectations.

There were minimal changes suggested to this section and the majority of proposed amendments suggested rewording or re-ordering the wording within the purpose, vision and values. None of the proposed amendments changed the meaning or direction of the draft purpose, vision and values. As the proposed amendments did not change the meaning or direction set out in this section and in recognition of the collaborative work with staff across the organisation to develop and agree the purpose, vision and values, no changes were made to this section.

Protecting Health: Protecting the population from serious health threats, such as infectious disease outbreaks or major incidents

Protecting Health had mostly strong agreement from stakeholders but there were a small number of respondents who disagreed.

The main feedback for this section was focused on structure and the need to clarify the inclusion of screening priorities. Responses also noted the need to include clear and specific indicators within this section.



Where a response disagreed with the set direction, this was linked to the structure of the overall document or due to a preference to focus this section on health protection duties only. Where possible suggested amendments have been included within the Plan including the agreement and inclusion of a number of indicators; additional definitions added and increased focus on health inequalities within the priorities.

Starting Well: Laying the foundations for a healthy life from pre-birth, infancy, early years, childhood to adolescent years

There was strong support for this section and the direction it sets. Where there was disagreement, it related to the structure of the overall document or where respondents felt something was missing or required further clarification.

There were a number of suggested amendments including changes to indicators, the need to ensure inclusion of pre-conception within the focus of this section.

Responses also highlighted the use of nicotine and the need for an indicator that would show vaping use. Where possible suggested amendments have been included within the Plan including suggested rephrasing, a definition of social complexity and the addition of more indicators.

Living Well: Ensuring that people have the opportunity to live and work in a healthy way

This section had a mixed response across responses. While most responses agreed, there was some reflection that this section was too focused on substance use, diet, obesity and mental health and a broader focus was required. Some respondents felt the section read negatively and there was a need for further emphasis on the communities and environments in which people live and work.

There were a number of responses requesting increased focus on poverty. The impact of different types of poverty have been considered within this section as noted within the information. Tackling poverty is not within the statutory remit of the organisation but where possible and in recognition of the impact poverty can have on health, PHA works with partners to mitigate its impact on health and wellbeing. Where possible suggested amendments have been included within the Plan including some rewording, a review of the indicators and inclusion of additional priorities.

Ageing Well: Supporting people to age healthily throughout their lives

This section was well received within consultation responses and received high levels of agreement from stakeholders. There were opposing views within the responses on whether this section had a positive or negative slant on ageing.



Responses also felt that dementia and cognitive health were significant gaps within this section.

Where there was disagreement, it related to the structure of the overall document or where respondents felt something was missing or required further clarification.

Where possible suggested amendments have been included within the Plan including a review of the language used, amended wording, the inclusion of dementia, specific indicators on falls have been included and a further indicator added on loneliness.

Our Organisation Works Effectively

The focus on the organisation and how it develops over the next 5 years was strongly welcomed with a particular welcome on the inclusion of partnership and research and evidence as key pillars. The comments returned included ensuring appropriate communication with stakeholders, the importance of the community and voluntary sector and the need to look after staff health and wellbeing.

Further clarity was requested on PHA's internal structure and the role of particular health professions and their contributions.

Where possible the suggested amendments were made including a review of language to ensure inclusion and a stronger focus on employee health and wellbeing. The development and agreement of appropriate organisational measures will also be taken forward throughout the life of the Plan.

Any Other Comments or Suggestions

Responses overall considered the document well-presented and easy to read and noted the importance of the easy read version for accessibility for all. Other comments noted that implementation of ambitious, population focused outcomes will require partnership working, integration with other strategies and policies and a focus on health inequalities. Where possible, these comments have been used to improve the document.



Monitoring

The PHA is committed to the ongoing monitoring of the Corporate Plan 2025-2030 aided by the development of an Implementation Plan. This plan will provide more detail on the implementation of the Corporate Plan and set out specific programmes of work to be taken forward within the 5 years.

The PHA Annual Business Plan will also act as the annual action plan towards the outcomes.

Equality Screening and Rural Needs Impact Assessment

Draft Equality screening and Rural Needs Impact Assessment (RNIA) papers, shared during the consultation were updated to reflect feedback provided, with Equality Screening submitted to the Equality Unit for their input.

The RNIA paper was updated to reflect comments received and help inform the RNIA. Examples of important factors highlighted were included such as; farm families who experience barriers to accessing healthcare services and exhibit low help-seeking behaviour or do not prioritise their health and wellbeing. These rural groups are also referenced as a priority when considering reducing the levels of loneliness and social isolation as well as consideration for older people and those facing digital poverty when considering development within digital capacity.

These are just a few of the examples from the responses received which will be shared with the relevant teams and staff within the PHA to consider these factors when individually screening actions, work and programmes.

Conclusion

Overall the responses to the consultation were positive and supportive of the proposed strategic direction of the PHA. They also made many helpful comments, provided additional information and suggested changes that have been incorporated into the final draft and will be included in the easy read and accessible versions, where possible.

While it would be impractical to make individual replies to each consultation response, this consultation report summarises the points made and sets out the key changes that have been made to the draft PHA Corporate Plan 2025-2030 as a result. We would like to acknowledge the contribution of everyone involved and thank all those who have supported the consultation process, provided responses and/or attended stakeholder engagement events.



Appendices

Appendix A: Draft PHA Corporate Plan 2025-2030: External Stakeholder Consultation - Summary/Examples of Social Media Communications

Appendix B: Draft PHA Corporate Plan 2025-2030: External Stakeholder Consultation - Social Media Performance

Appendix C: Draft PHA Corporate Plan 2025-2030: External Stakeholder Consultation - List of Organisations who Responded to the Consultation

Appendix D: Draft PHA Corporate Plan 2025-2030: External Stakeholder Consultation - List of Questionnaire Questions

Appendix E: Draft PHA Corporate Plan 2025-2030: External Stakeholder Consultation - Engagement Events Programme and Discussion Questions

Appendix F: Draft PHA Corporate Plan 2025-2030: External Stakeholder Consultation – List of Organisations who attended Consultation Events



Appendix A: Draft PHA Corporate Plan 2025-2030: External Stakeholder Consultation - Summary/Examples of Social Media Communications

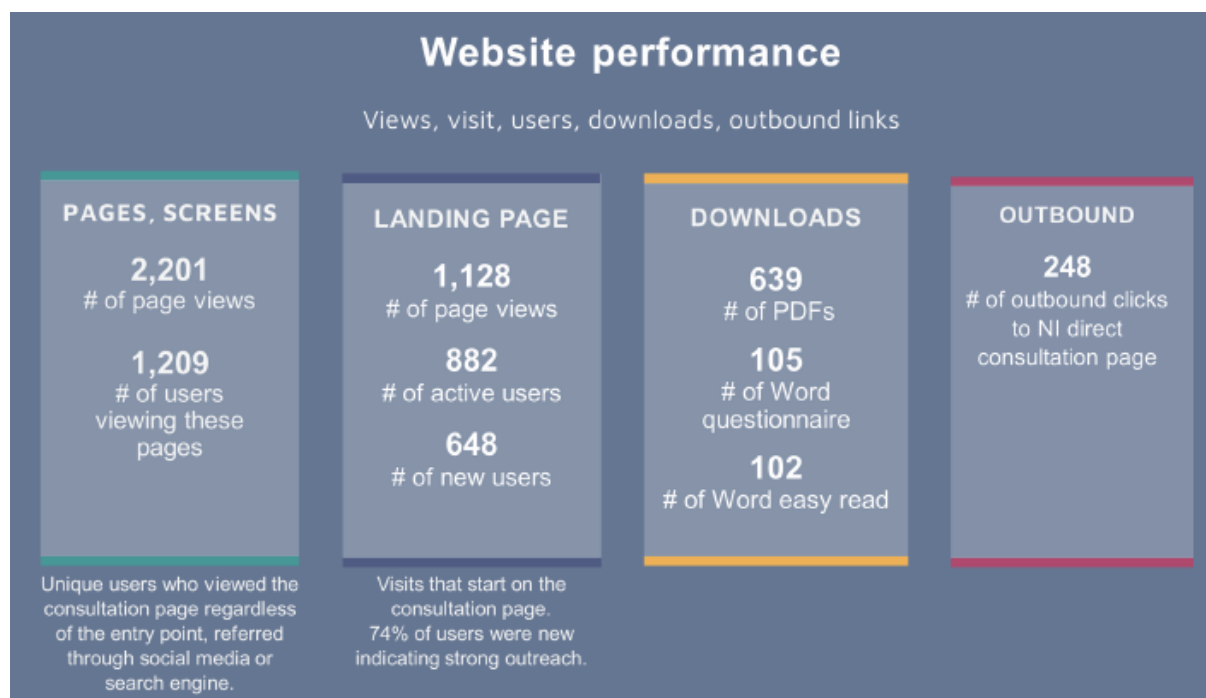
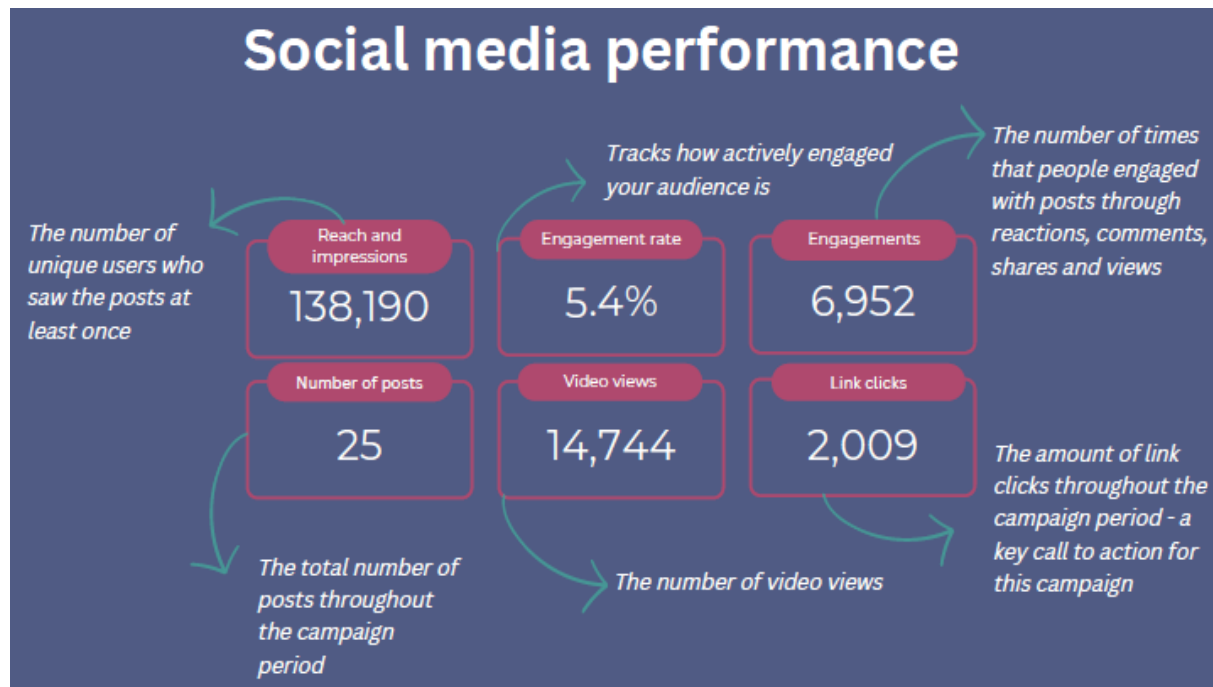
Date	Focus	Social Media	Sample
28/11/2024 18/12/2024	Consultation launch and promotion	Video content from PHA Chief Executive Aidan Dawson	
04/12/2024 15/12/2024 09/01/2025 15/01/2025 21/02/2025	Promotion and consultation link	Link to PHA Website – Draft Corporate Plan consultation	
10/12/2024 26/01/2025 16/02/2025	What is Public Health?	Public Health diagram	
07/01/2025 24/01/2025 12/02/2025	Starting Well - laying the foundations for a healthy life from pre-birth, infancy, early years, childhood to adolescent years	Starting Well content	
09/01/2025	In-person external stakeholder consultation events dates/information	External stakeholder consultation events info/registration link	
13/01/2025 11/02/2025	Ageing Well - supporting people to age healthily throughout their lives	Ageing Well content	



29/01/2025	Consultation promotion and protecting/improving health and wellbeing information	Video content from PHA Director of Public Health Dr Joanne McClean	
06/02/2025 19/02/2025	Living Well - consultation promotion and creating supportive environments and opportunities for good health information	Video content from PHA Health & Social Wellbeing Improvement Manager Dr Hannah McCourt	
14/02/2025	Protecting Health - protecting the population from serious health threats, such as infectious disease outbreaks or major incidents	Protecting Health content	
21/02/2025	Consultation promotion and Nursing, Midwifery and Allied Health Professionals (NMAHP) information	Video content from PHA Director of NMAHP Mrs Heather Reid	



Appendix B: Draft PHA Corporate Plan 2025-2030: External Stakeholder Consultation - Social Media Performance



Appendix C: Draft PHA Corporate Plan 2025-2030: External Stakeholder Consultation - List of Organisations who Responded to the Consultation

Individual Responses by Council Area	Antrim and Newtownabbey	Ards North Down	ABC	Belfast CC	Causeway Coast and Glens	Derry and Strabane
	1	2	1	7	1	1
	Fermanagh Omagh	Lisburn and Castlereagh	Mid East Antrim	Mid Ulster	Newry Mourne Down	Not Answered
	2	6	4	3	2	4
Organisation Respondents	AGE NI		Lisburn and Castlereagh City Council			
	AHPFNI		Mental Health Champion Office			
	AIIHP		Mid and East Antrim			
	ARC NI		NEA NI			
	Ards and North Down Borough Council		NIAS			
	Auditory Verbal UK		NIHE			
	Belfast Health Cities		NSPCC			
	Breast Cancer Now		Outscape			
	Causeway Coast and Glens DC		PBNi			
	Centre for Effective Services		Peninsula Healthy Living Partnership Ltd			
	Chest Heart and Stroke		PHA (Health Protection)			
	Child Health Partnership		Positive Futures			
	Clanrye Group		Prostate Cancer UK			
	Comm Dev and Health Network		PWSA			
	COPNI		Queens University Belfast			
	County Down Rural Community Network		RCN (Trade Union)			
	Derry and Strabane DC		Research Data Scotland			
	East Belfast Community Dev Agency		Resurgam Trust			
	Extern		RNIB			
	Faculty of Public Health		Royal College of Psychiatrists NI			
	Healthy Living Alliance		Rural Support			
	Heart Project Belfast		Stroke Association			
	HIRA NI		The Chartered Society of Physiotherapy			
	HSC NI (PHA)		The Safeguarding Board NI			
	IPA		Ulster University			
	Kidney Care UK					



Appendix D: Draft PHA Corporate Plan 2025-2030: External Stakeholder Consultation - List of Questionnaire Questions

Q1: Do you agree with our purpose? If not, what alternative do you suggest?

Q2: Do you agree with our vision and values? If not, what alternative do you suggest?

Q3: Referring to the draft Plan, do you agree with Outcome 1: Protecting Health and the priorities listed? If not, what alternative do you suggest?

Q4: Referring to the draft Plan, do you agree with Outcome 2: Starting Well and the priorities listed? If not, what alternative do you suggest?

Q5: Referring to the Plan, do you agree with Outcome 3: Living Well and the priorities listed? If not, what alternative do you suggest?

Q6: Referring to the Plan, do you agree with Outcome 4: Ageing Well and the priorities listed? If not, what alternative do you suggest?

Q7: Referring to the Plan, do you agree with our organisation ambition and priorities listed? If not, what alternative do you suggest?

Q8: Is there an outcome you feel is missing or is not sufficiently reflected?

Q9: Have you any other comments or suggestions to improve the document as a whole? If so, please outline these in the box below.



Appendix E: Draft PHA Corporate Plan 2025-2030: External Stakeholder Consultation - Engagement Events Programme and Discussion Questions

Stakeholder Engagement Events Programme

In-Person Stakeholder Consultation Events			
Date:	Mon 13 January 2025	Tue 21 January 2025	The 06 February 2025
Time:	2.00pm to 4.00pm	10.30am to 12.30pm	12.30pm to 2.00pm
Venue:	Involve NI* 16-18 Queen Street Magherafelt, BT45 6AB	Lagan Valley Island* 1 The Island Lisburn, BT27 4RL	via MS Teams/Zoom

Agenda

Day	Time	Item
1	2.00pm	Registration, Tea and Coffee*
2	10.30am	
3	12.30pm	
1	2.15pm	Welcome and Setting the Scene <i>Stephen Wilson, Julie Mawhinney</i>
2	10.45am	
3	12.45pm	
1	2.40pm	Burning Issues
2	11.10am	
3	1.10pm	
1	2.45pm	Outcomes Themed Discussion <i>Stephen Wilson, Stephen Murray, Julie Mawhinney, Martin Quinn, Bronagh Donnelly, Emmett Lynch</i>
2	11.15am	
3	1.15pm	
1	3.45pm	Next Steps
2	12.15pm	
3	2.15pm	
1	4.00pm	Close
2	12.30pm	
3	2.30pm	

Areas/Questions for Discussion

Strategic Themes Focused Discussions:

1. Does this strategic them set out the right direction and right priorities/indicators?
2. Is anything missing?
3. What would success look like?
4. How can we work better together?

Overall Corporate Plan Questions:

1. Do you agree with the direction set out by the Corporate Plan as a whole? Consider the purpose, vision and values, strategic themes, ambitions, priorities and suggested indicators.
2. What would successful implementation of the Plan look like?



Appendix F: Draft PHA Corporate Plan 2025-2030: External Stakeholder Consultation – List of Organisations who attended Consultation Events

	13 January 2025 InvolveNI, Magherafelt	21 January 2025 LVI, Lisburn	06 February 2025 Online via MS Teams
1.	Compassionate Communities NI	Age Friendly Alliance	Age NI
2.	CWSAN	AHPFNI	Aware NI
3.	Impact Network NI	All Ireland Institute of Hospice and Palliative Care	Ballynahinch Counselling Service
4.	Mid Ulster Agewell	Chinese Welfare Association NI	Bogside & Brandywell Health Forum
5.	Mid Ulster District Council	Clinical Education Centre	British Dental Association
6.	Mid Ulster Volunteer Centre	Community Development and Health Network	Citizen
7.	MSD	Department of Education	Derg Valley Care Healthy Living Centre
8.	Northern Area Community Network	East Belfast Community Development Agency	Dunlewey Addiction Services
9.	Royal College of Nursing	MindWise	Equality and Human Rights Unit, Department of Health
10.		New Lodge Duncairn Community Health Partnership	Kidney Care UK
11.		PIPS Hope & Support	Medicines and Healthcare Products Regulatory Authority (MHRA)
12.		PWSA UK (Prader Willi Syndrome Association) - Northern Ireland Regional Office	NHSCT Recovery College
13.		Rosie's Trust	NICON
14.		Royal College of Nursing	NIPHRN, Ulster University
15.		South Eastern Trust	North Down Community Network
16.		The Resurgam Trust	Northern Ireland Public Health Research Network, Ulster University
17.			Parenting Focus
18.			PSNI
19.			RCPsych NI
20.			The Open University

